

[REDACTED] [REDACTED]  
[REDACTED]

REPORTED ON

SEP 21 1992

DEAR [REDACTED]:

We have examined your application for recognition or exemption from Federal income tax as an organization described in section 501(c)(3) of the Internal Revenue Code and have determined that you do not qualify for exemption under that section. Our reasons for this conclusion and the facts on which it is based are as follows:

The enclosed supplemental information you have furnished supports under the laws of [REDACTED] on [REDACTED] the purpose of your organization.

- A. To provide contract services, apprenticeship, job placement and mid-career placement opportunities for graduate and technical seniors, active in promoting their skills, expertise, and judgment through a non-profit, non-stock entity representing educational research and other services of benefit to their peers and to the community at large.
- B. To conduct active market research activities for identification and development of opportunities for productive employment of experienced professional seniors.
- C. To offer [REDACTED] and nearby community employers a rapidly responsive source for temporary technical, executive, and other professional support.
- D. To involve governmental, educational and other support groups in the corporation's activities, increasing community awareness and involvement for our members and seniors generally.
- E. To do all acts and everything necessary, suitable or proper for the accomplishment of the above purposes, alone or in association with others, not inconsistent with the laws of the State of [REDACTED] under which this corporation is organized.

Code	Initiator	Reviewer	Reviewer	Reviewer	Reviewer	Reviewer	Reviewer
Surname	[REDACTED]	[REDACTED]	[REDACTED]				
Date	9/19/92	9/21/92	9/21/92				

On [REDACTED] the organization filed its articles of incorporation for the following purpose:

- a. To actively promote the skills, experience, and judgment of unemployed and underemployed professionals, management and technical seniors through a not-for-profit, nonstock entity by providing a clearinghouse through which these seniors may obtain contract service employment; conducting active market research activities for identification and development of opportunities for productive employment of experienced professionals, seniors, and educational, research, and other services of benefit to these seniors and to the community at large.
- b. Providing members a responsible source of corporate technical executive and other professional support.
- c. Encouraging government, foundations, and other sources of funding in the corporation's activities; increasing community awareness and involvement; developing members and senior leadership.
- d. To make acts and operations necessary, requisite or proper for the accomplishment of the above purposes, or in association with others, not inconsistent with the laws of the state of [REDACTED] under which this corporation is organized.

It is stated in article V of your Bylaws that "Contracts with the employer and with members shall be part of the ordinary course of business of this organization. A standardized contract or memorandum of understanding with members will be adopted and used with each contract service provided."

Your activities, as stated in your application, include providing a clearinghouse through which its members may obtain contract service employment with local [REDACTED] area employers and others; conducting active market research activities for identification and development of opportunities for the productive employment of seniors; and providing educational, research and other community services of benefit to these seniors and to the community at large.

You state in the membership application that "you will offer an opportunity for continued employment to your 'clients' who are in great need; the organization meets the temporary professional staffing needs of employers."

You stated in your application that your members will be promoting the employment of professional seniors. You also state that [REDACTED] of the organization's total time is devoted to [REDACTED] to [REDACTED] community education, [REDACTED] to research and [REDACTED] to [REDACTED].

Income from your organization is expected from a percentage of the consulting fees paid to members, grants, membership dues and corporate gifts (in kind or in money).

Your financial data reflects that actual income and projected income would be derived from services rendered. In fiscal year [REDACTED] \$ of your income was derived from services rendered. For fiscal years [REDACTED] and [REDACTED] you provided services to the [REDACTED] and [REDACTED] community.

Expenditures were for supplies and minor equipment, maintenance, disbursement by or for the benefit of members, training, publicity and advertising.

Section 501(c)(3) of the Code provides, in relevant part, for the exemption from federal income taxation of corporations organized and operated exclusively for charitable, scientific, and educational purposes no part of the net earnings of which inures to the benefit of any private shareholder or individual.

Section 1.501(c)(3)-1(a)-(1) of the regulations provides that, in order to be exempt as an organization described in section 501(c)(3) of the Code, an organization must be both organized and operated exclusively for one or more of the purposes specified in such section. If an organization fails to meet either the organizational test or the operational test, it is not exempt.

Section 1.501(c)(3)-1(b) of the regulations provides that an organization is organized exclusively for exempt purposes only if its creating documents limits its purposes and refers to those which are within the scope of Section 501(c)(3).

Section 1.501(c)(3)-1(e)(1) of the regulations provides that an organization will be regarded as "operated exclusively" for one or more exempt purposes only if it engages primarily in activities which accomplish one or more exempt purposes specified in section 501(c)(3). An organization will not be so regarded if more than an insubstantial part of its activities is not in furtherance of an exempt purpose.

Section 1.501(c)(3)-1(f)(1) of the regulations provides, in relevant part, that an organization is not organized or operated exclusively for charitable, scientific or educational purposes unless it serves a public rather than a private interest. Thus, to meet the requirement of this subdivision, it is necessary for an organization to establish that it is not organized or operated for the benefit of private interests such as designated individuals, the creator or his family, or persons controlled, directly or indirectly, by such private interests.

Section 1.501(c)(3)-1(f)(3) of the regulations provides that an organization may meet the requirements of section 501(c)(3) although it operates a trade or business as a substantial part of its activities if the operations of such trade or business is an inurement of the organization's exempt purpose or purposes and if the organization is not organized or operated for the primary purpose of carrying on an unrelated trade or business as defined in section 513. In determining the existence or nonexistence of such primary purpose, all the circumstances must be considered, including the size and extent of the activities which are in furtherance of one or more exempt purposes.

In construing the meaning of the phrase "engaged in the educational purposes" to better business bureau, the court stated, 36 U. S. 379 (1945), 16 AFTR 1646, 118 F.2d, the Supreme Court of the United States held: "This plainly means that the purpose or a charitable educational corporation is substantially to further, with distinction, the educational requirements of the number or importance of truly educational purposes." This language used by the Supreme Court of the United States in the Better Business Bureau case, supra, applies equally to any category of charitable purpose under section 501(c)(3) of the Code.

While you are organized on a nonprofit basis, nonprofit is not the same as exempt. The fact that you do not make a profit is not the controlling factor. See *United States v. La Societe Francaise de Recr.*, 44 AFTR 162 F.2d 243 (9th Cir. 1945), cert. denied 327 U. S. 706 (1946); *Bassett v. Associated Hospital Service Corporation*, 125 F.2d 831 (1st Cir. 1942), cert. denied 315 U. S. 672 (1942); *Baltimore Health and Welfare Fund v. Commissioner*, 69 T. C. 554 (1978); and *R. S. W. Group, Inc. v. Commissioner* 457 (1978).

Rev. Rul. 72-369, 1972 C. B. page 245, holds that an organization formed to provide managerial and consulting services at cost to unrelated exempt organizations does not qualify for exemption under section 501(c)(3) of the Code. An organization is not exempt merely because its operations are not conducted for the purpose of producing a profit. To satisfy the operational test of the regulations the organization's resources must be devoted to purposes that qualify as exclusively charitable within the meaning of section 501(c)(3) of the Code. The organization was not exempt because it was carrying on a trade or business of the type ordinarily carried on for profit.

In Revenue Rul. 61-170, 1961-2 C.B. page 112, an association composed of professional private duty person and practical nurses which maintains an employment registry primarily for greater employment opportunities for its members is not entitled to exemption as a charitable organization.

The organization does not meet the operational test required under section 501(c)(3) because its purposes are not exclusively within the intention of section 501(c)(3).

In addition, you fail to meet the operational test required for exemption since your primary activities are assisting members in obtaining paid contract employment and providing a registry. These activities are primarily directed to serving the private interests of the members, in addition to, carrying on a trade or business of the type ordinarily carried on for profit.

Because you are neither organized nor operated exclusively for the purposes specified in section 501(c)(3) of the Internal Revenue Code, we conclude that you are not exempt from Federal income tax under section 501(c)(3) of the Code. You are, therefore, required to file Federal income tax return 1120.

[REDACTED]

If you do not agree with our determination, you may request reconsideration of this letter by certifying or seeking director or appeals. To do this, you should file a written appeal as indicated in the enclosed Publication 894. Your appeal should give the reason for, and any other information to support your position. If you file a hearing, you will request it when you file your appeal and you will be contacted to provide a date. The hearing may be held at the regional office, or at the place you have previously designated or at another place if you wish. If you will be represented by someone who is not one of your principal officers, that person will need to file a power of attorney or tax information authorization with us.

In accordance with section 7421(a) of the code, we are providing the appropriate statute of limitations of this determination:

If you do not appeal this determination within 60 days from the date of this letter, as explained in Publication 894, this letter will become our final determination in this matter. Further, if you do not appeal this determination in a timely manner, it will be considered by the Internal Revenue Service as a failure to exhaust administrative remedies. Section 7428(b)(2) of the code provides, in part, that "A declaratory judgment or decree under this section shall not be issued in any proceeding unless the Tax Court, the Claims court, or the district court of the United States for the District of Columbia determines that the organization involved has exhausted all administrative remedies available to it with the Internal Revenue Service."

Sincerely yours,

[REDACTED]  
District Director

Enclosure - Publication 894

cc: [REDACTED]